

## Consolidated balance sheet as of 31 December 2008

(in EUR million)	31 December 2008	31 December 2007	31 December 2006
<b>ASSETS</b>			
Goodwill	1,511.1	1,867.8	2,045.6
Intangible assets	77.5	74.9	118.3
Tangible assets	454.3	437.0	382.4
Non-current financial assets	68.5	70.9	45.0
Deferred tax assets	208.4	247.0	258.0
<b>Total non-current assets</b>	<b>2,319.8</b>	<b>2,697.6</b>	<b>2,849.3</b>
Trade accounts and notes receivables	1,418.0	1,459.8	1,599.9
Current tax assets	25.4	13.7	46.7
Other current assets	177.7	176.4	226.3
Current financial instruments	0.7	1.1	1.2
Cash and cash equivalents	286.1	348.0	453.9
<b>Total current assets</b>	<b>1,907.9</b>	<b>1,999.0</b>	<b>2,328.0</b>
<b>Assets held for sale</b>	<b>-</b>	<b>468.5</b>	
<b>Total assets</b>	<b>4,227.7</b>	<b>5,165.1</b>	<b>5,177.3</b>

(in EUR million)	31 December 2008	31 December 2007	31 December 2006
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>			
Common stock	69.7	69.7	68.9
Additional paid-in capital	1,329.7	1,329.5	1,304.2
Consolidated reserves	286.5	271.3	536.6
Translation adjustments	(177.1)	(27.2)	29.6
Net income for the period	22.6	48.2	(264.4)
Shareholders' equity – Group share	1,531.4	1,691.5	1,674.9
Minority interests	11.0	172.9	165.5
<b>Total shareholders' equity</b>	<b>1,542.4</b>	<b>1,864.4</b>	<b>1,840.4</b>
Provisions for pensions and similar benefits	221.5	394.5	458.6
Non-current provisions	99.8	101.3	131.9
Borrowings	313.5	443.7	589.2
Deferred tax liabilities	69.8	68.5	54.9
Non-current financial instruments	6.1	-	1.2
Other non-current liabilities	1.4	1.2	0.5
<b>Total non-current liabilities</b>	<b>712.1</b>	<b>1,009.2</b>	<b>1,236.3</b>
Trade accounts and notes payables	516.8	566.1	609.1
Current tax liabilities	41.2	44.0	69.6
Current provisions	96.2	125.2	132.1
Current financial instruments	3.0	1.3	1.9
Current portion of borrowings	276.6	242.3	225.0
Other current liabilities	1,039.4	1,066.9	1,062.9
<b>Total current liabilities</b>	<b>1,973.2</b>	<b>2,045.8</b>	<b>2,100.6</b>
<b>Liabilities associated with assets held for sale</b>	<b>-</b>	<b>245.7</b>	<b>-</b>
<b>Total liabilities and shareholders' equity</b>	<b>4,227.7</b>	<b>5,165.1</b>	<b>5,177.3</b>